

Concept Map as Collaborative Workspace

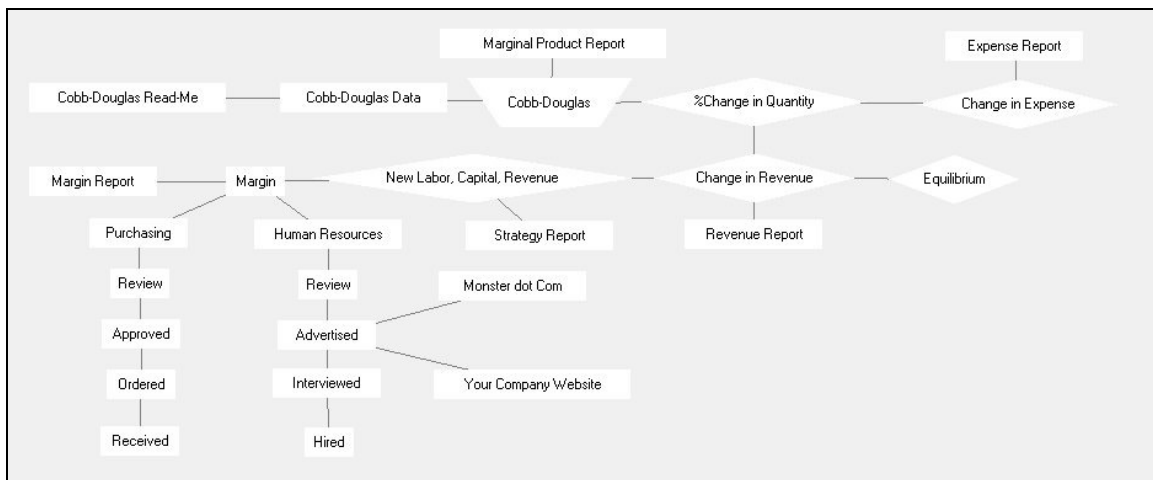
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The following “Concept Map” is designed as a collaborative workspace for the hiring process of HAL Corp. We do not claim this workspace to be precise or complete. The Concept-Map is shown here as an example to demonstrate its functionality.

The collaborative team at HAL Corp. has the following task:

- Save the data for the last eleven years showing quantity produced (Q), size of labor force (L), and the amount of capital (K) on a yearly basis.
- Determine the coefficients in the Cobb-Douglas formula that connects Q-L-K.
- Determine change in Q when L or K or both is/are increased.
- Determine change in expense (E) due to change in Q.
- Determine equilibrium price (P_e) and quantity produced (Q_e).
- Determine change in revenue (R) due to change in Q.
- Compare changes in E and R to make a hiring decision.
- Save all data, underlying information, reports, applications, and reviews.



In the Concept Map:

- All the executables, e.g., spreadsheets, FORTRAN, or MATLAB, are stored in the trapezoidal nodes.
- The Concept Map software’s own logic and solver engines are stored in the diamond-shaped nodes.
- All data, information, reports, etc., are stored in the rectangular nodes.

Cobb-Douglas

HAL Corp. has data for labor (L), capital (K), and quantity produced (Q) for the last eleven years. HAL wants to do an analysis based on the Cobb-Douglas function before making any hiring or investment decision. The theory behind Cobb-Douglas is stored as a pdf file in the “Cobb-Douglas Read-Me” node of the Concept-Map.

Cobb-Douglas Production Function

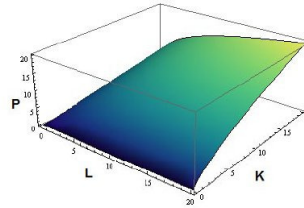
Bao Hong, Tan

November 20, 2008

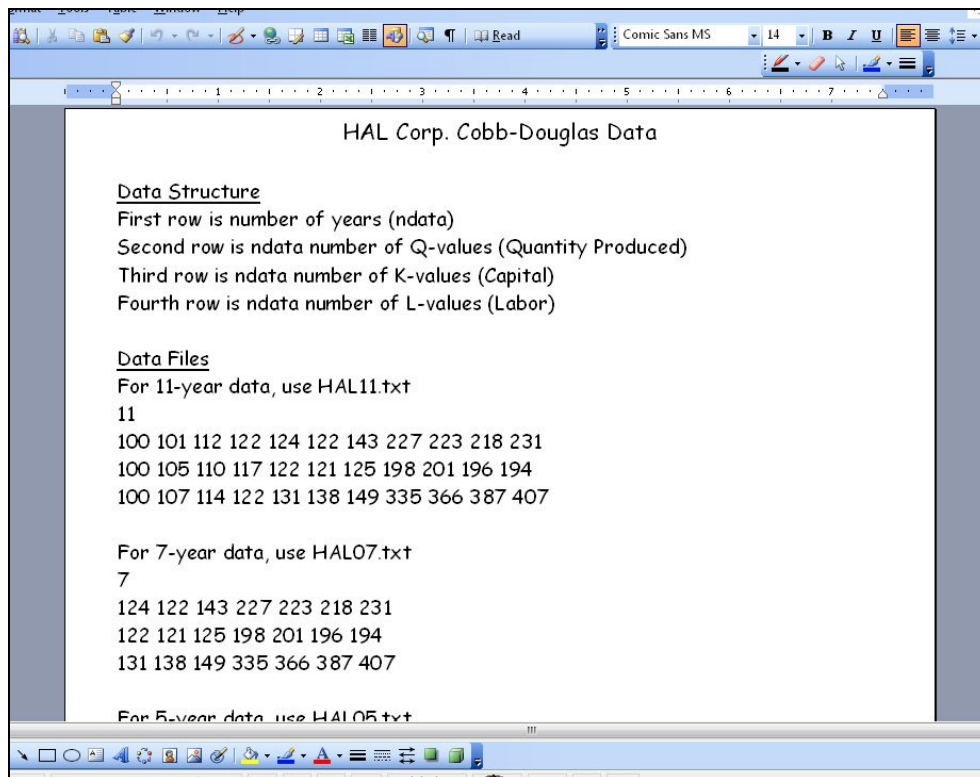
1 Introduction

In economics, the Cobb-Douglas functional form of production functions is widely used to represent the relationship of an output to inputs. It was proposed by Knut Wicksell (1851 - 1926), and tested against statistical evidence by Charles Cobb and Paul Douglas in 1928.

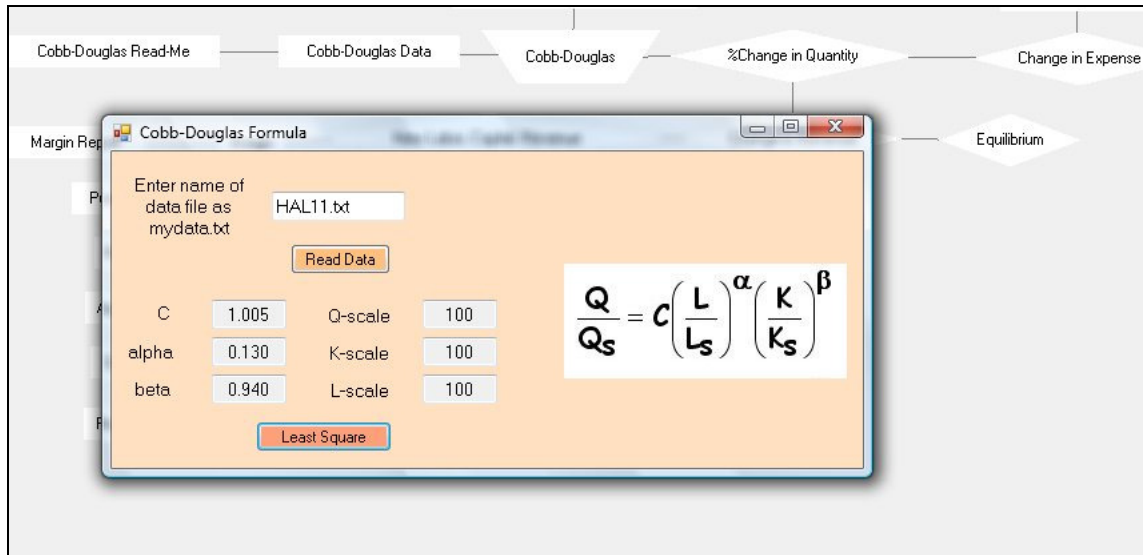
In 1928 Charles Cobb and Paul Douglas published a study in which they modeled the growth of the American economy during the period 1899 - 1922. They considered a simplified view of the economy in which production output is determined by the amount of labor in-



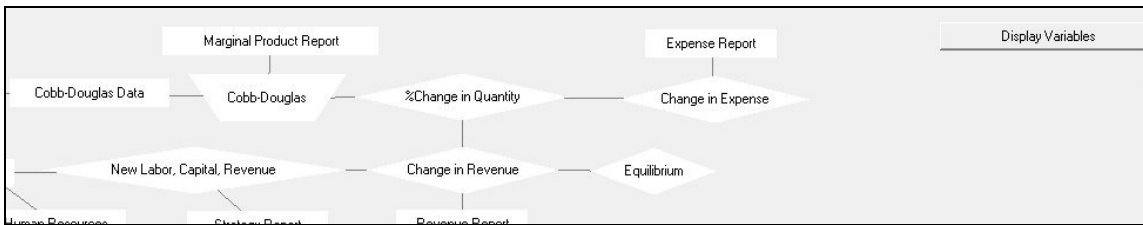
The Q-K-L data are saved as a MS-Word file in the node “Cobb-Douglas Data” of the Concept-Map.



The Q-K-L data is entered into a VB.NET application to determine the Cobb-Douglas coefficients. This application is saved in the node “Cobb-Douglas” of the Concept-Map. Right-clicking the node starts the application. The application determines the coefficients by least-squared regression.



Any VB.NET GUI can be inserted in a node of the Concept-Map. FORTRAN programs are converted into a dll and MATLAB programs are converted into a standalone executable by using the MATLAB compiler. These are then executed through a VB.NET GUI embedded in a node of the Concept-Map.



Concept-Map software’s own solver-engine is started by clicking the “Display Variables” button. This solver-engine is embedded in the nodes “%Change in Quantity”, “Change in Expense”, “New Labor, Capital, Revenue”, “Change in Revenue”, and “Equilibrium.”

The user interacts with the solver-engine through a list of variables. The user checks the known variables (deltaK, deltaL, alpha, beta) in the left-hand column, and checks the desired variable (deltaQ) in the right-hand column. The user then starts the Concept-Map solver by clicking the “Accept Changes” button.

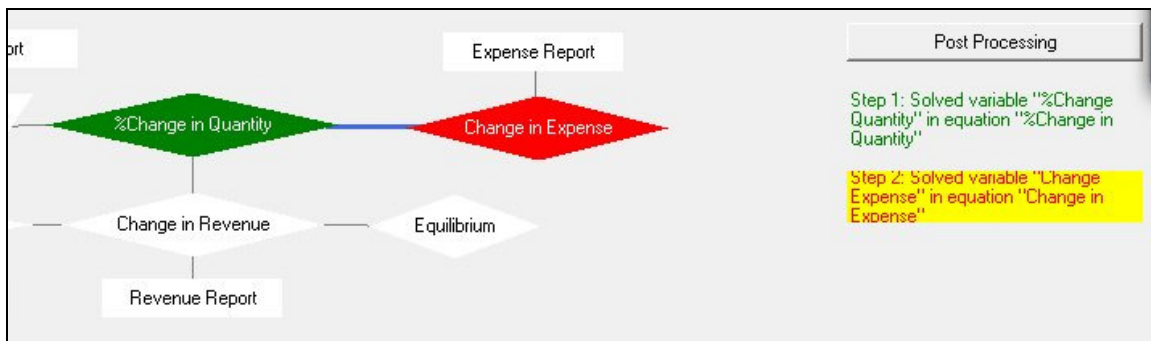
For the HAL Corp. problem, deltaK, deltaL, alpha, beta, K, L, and W are known and deltaE is unknown (desired).

Displaying all variables in map

Accept Changes (Enter) Discard Changes (Esc) Add Other Variables Basic

KNOWN variables	DESIRED variables
Check all the variables you know.	Check the one variable you need.
<input checked="" type="checkbox"/> %Change Capital - deltaK	<input type="radio"/> %Change Capital - deltaK
<input checked="" type="checkbox"/> %Change Labor - deltaL	<input type="radio"/> %Change Labor - deltaL
<input type="checkbox"/> %Change Quantity - deltaQ	<input type="radio"/> %Change Quantity - deltaQ
<input type="checkbox"/> Change Expense - deltaE	<input checked="" type="radio"/> Change Expense - deltaE
<input type="checkbox"/> Change Revenue - deltaR	<input type="radio"/> Change Revenue - deltaR
<input checked="" type="checkbox"/> Cobb-Douglas alpha - alpha	<input type="radio"/> Cobb-Douglas alpha - alpha
<input checked="" type="checkbox"/> Cobb-Douglas beta - beta	<input type="radio"/> Cobb-Douglas beta - beta
<input checked="" type="checkbox"/> Current Capital - K	<input type="radio"/> Current Capital - K
<input checked="" type="checkbox"/> Current Labor - L	<input type="radio"/> Current Labor - L
<input type="checkbox"/> Current Revenue - R	<input type="radio"/> Current Revenue - R
<input type="checkbox"/> Demand Curve Intercept - Di	<input type="radio"/> Demand Curve Intercept - Di
<input type="checkbox"/> Demand Curve Slope - Ds	<input type="radio"/> Demand Curve Slope - Ds
<input type="checkbox"/> Equilibrium Price - Pe	<input type="radio"/> Equilibrium Price - Pe
<input type="checkbox"/> Equilibrium Quantity - Qe	<input type="radio"/> Equilibrium Quantity - Qe
<input type="checkbox"/> Net Margin - Margin	<input type="radio"/> Net Margin - Margin
<input type="checkbox"/> New Capital - Knew	<input type="radio"/> New Capital - Knew
<input type="checkbox"/> New Labor - Lnew	<input type="radio"/> New Labor - Lnew
<input type="checkbox"/> New Revenue - Rnew	<input type="radio"/> New Revenue - Rnew
<input type="checkbox"/> Supply Curve Intercept - Si	<input type="radio"/> Supply Curve Intercept - Si
<input type="checkbox"/> Supply Curve Slope - Ss	<input type="radio"/> Supply Curve Slope - Ss
<input checked="" type="checkbox"/> Wage per Labor - W	<input type="radio"/> Wage per Labor - W

The solver determines and highlights the node relevant for the solution and displays the steps for the solution.



By double-clicking the "solution step" (on the right-hand-side of the workspace), the user starts the solver that can solve non-linear simultaneous equations.

Solve Equation

%Change in Quantity

Select one variable per group to solve for: Give values to known variables

Equation 1

Solve equation 1?

alpha - Cobb-Douglas alpha = 0.13

deltaL - %Change Labor = 0.2

beta - Cobb-Douglas beta = 0.94

deltaK - %Change Capital = 0

deltaQ - %Change Quantity = 0

Solve Resolve Clear Solution Finished

Solution:

deltaQ = 0.026

Solve Equation

Change in Expense

Select one variable per group to solve for: Give values to known variables

Equation 1

Solve equation 1?

K - Current Capital = 250000

deltaK - %Change Capital = 0

L - Current Labor = 60

deltaL - %Change Labor = 0.2

W - Wage per Labor = 40000

deltaE - Change Expense = 0

Solve Resolve Clear Solution Finished

Solution:

deltaE = 480000

For $\alpha = 0.13$, $\beta = 0.94$, $\Delta L = 20\%$, $\Delta K = 0\%$, $L = 60$ persons, and wage per person = \$40,000, the solver finds $\Delta Q = 2.6\%$ and $\Delta E =$ change in expense = \$480,000.

Supply-Demand and Change in Revenue

The Concept-Map software's internal logic and solver engine is started by clicking the "Display Variables" button.

Displaying all variables in map

Accept Changes (Enter) Discard Changes (Esc) Add Other Variables Basic

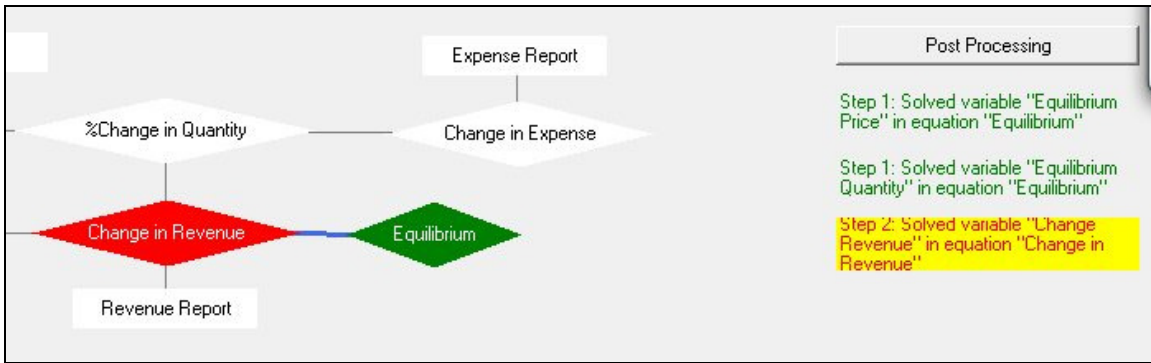
KNOWN variables
Check all the variables you know.

- %Change Capital - deltaK
- %Change Labor - deltaL
- %Change Quantity - deltaQ
- Change Expense - deltaE
- Change Revenue - deltaR
- Cobb-Douglas alpha - alpha
- Cobb-Douglas beta - beta
- Current Capital - K
- Current Labor - L
- Current Revenue - R
- Demand Curve Intercept - Di
- Demand Curve Slope - Ds
- Equilibrium Price - Pe
- Equilibrium Quantity - Qe
- Net Margin - Margin
- New Capital - Knew
- New Labor - Lnew
- New Revenue - Rnew
- Supply Curve Intercept - Si
- Supply Curve Slope - Ss
- Wage per Labor - W

DESIRED variables
Check the one variable you need.

- %Change Capital - deltaK
- %Change Labor - deltaL
- %Change Quantity - deltaQ
- Change Expense - deltaE
- Change Revenue - deltaR
- Cobb-Douglas alpha - alpha
- Cobb-Douglas beta - beta
- Current Capital - K
- Current Labor - L
- Current Revenue - R
- Demand Curve Intercept - Di
- Demand Curve Slope - Ds
- Equilibrium Price - Pe
- Equilibrium Quantity - Qe
- Net Margin - Margin
- New Capital - Knew
- New Labor - Lnew
- New Revenue - Rnew
- Supply Curve Intercept - Si
- Supply Curve Slope - Ss
- Wage per Labor - W

Known variables are ΔQ , R, Di, Ds, Si, Ss. The desired variable is change in revenue ΔR . The logic-engine in the Concept Map software determines the solution path and the solution steps.



In Step-1 of the calculations, the equilibrium price of HAL Corp's product is determined.

Simultaneous Equations

Simultaneous Equations Solution

Node Equilibrium

Si - Supply Curve Intercept = 40000

Ss - Supply Curve Slope = 12

Qe - Equilibrium Quantity = 0

Pe - Equilibrium Price = 0

Node Equilibrium

Di - Demand Curve Intercept = 120000

Ds - Demand Curve Slope = -4

Qe - Equilibrium Quantity = 0

Pe - Equilibrium Price = 0

Solve Resolve Clear Solution Finished

Solution:

Qe = 5000

Pe = 100000

In Step-2 of the calculations, the change in revenue (ΔR) is calculated.

Solve Equation

Change in Revenue

Select one variable per group to solve for: Give values to known variables

Equation 1

Solve equation 1?

<input type="checkbox"/> deltaQ - %Change Quantity	=	0.026
<input type="checkbox"/> Ds - Demand Curve Slope	=	-4
<input type="checkbox"/> Qe - Equilibrium Quantity	=	5000
<input type="checkbox"/> Pe - Equilibrium Price	=	100000
<input type="checkbox"/> R - Current Revenue	=	50000000
<input checked="" type="checkbox"/> deltaR - Change Revenue	=	0

Solution:

deltaR =

At the end of this calculation HAL Corp. team determines that a 20% change in personnel results in \$480,000 increase in expenses and \$1,040,000 change in revenue.

Analysis

HAL Corp. team can examine various scenarios by calculating the change in expense and revenue for various magnitude and combination of change in labor and capital. This analysis is stored in documents embedded in the rectangular nodes labeled as Expense Report, Revenue Report, Strategy Report, and Margin Report. These reports remain visible to the entire team and any changes in these reports become accessible to the entire team as soon as those changes are made.

Human Resources and Purchasing

Human Resources and Purchasing departments have immediate access to these reports in real time.

The Human Resources department keeps the entire team informed by posting its reports in the rectangular nodes labeled as Review, Advertised, Interview, and Hired. The Purchasing department keeps the entire team informed by posting its reports in the rectangular nodes labeled as Review, Approved, Ordered, and Received.